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CHINA ADDRESS
Changsha, China
Cablegrams: Yali Changsha

AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

January 4, 1943

Mr. Oliver J. Caldwell
150 Fifth Avenue
New York City

Dear Oliver:

Thank you for your letter of December 31. I am pleased that you o.k. the article on"Yale-in-China". I, of course, hope it will be all right, but I am aware that it has limitations.

Yes, you may keep the prints I sent you. As a matter of fact, I had these copies made just for this purpose. Let me add again that they are just ordinary glossy prints. It would be my suggestion that,if you are compiling a useful collection of pictures depicting the work of Hua Chung, you choose representative ones and let me order small enlargements on good paper. Double weight mattes 4 by 6 (narrow border) would cost 10 cts. per - the same with a wide border 5 by 7 are 25 cts. per. Measurements are from the edges of the picture not the paper.

With reference to a scenic shot of West China for use on the cover of the booklet, I expect to be in New York on Friday, January 8, with my pictures, including enlargements. If you like, I can stop in and let you choose.

Best wishes.

Sincerely yours,

Bob

Robert Ashton Smith

ras:d

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DEPARTMENT OF
FOREIGN MISSIONS
JAN 10 1944
J. T. ADDISON
281 4th AVE. NEW YORK

NEW HAVEN
CONNECTICUT

Jan 5, 1943

Dear Dr. Addison

I had hoped to be able to call to see you again before leaving; but the call came so suddenly that I've scarcely had time to make connections.

The meeting of the 18th was a most interesting and enlightening experience; and I greatly appreciated your spirit and wisdom and humor throughout.

I sincerely hope that through joint planning in China and America we can work out the best possible pattern for a first-rate Christian College in Central China. And I hope I may serve our common interests in some small way.

Sincerely,
Robert Bruk Fulton

Dr. J. T. Addison
289 Fourth Ave
N Y C.

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905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

January 9, 1943

Mr. C. A. Evans
150 Fifth Avenue
New York City

Dear Mr. Evans:

It was very nice to see you and Oliver yesterday, and I am glad I happened in so that if possible I can be of some little help with reference to the budget figure of Hua Chung College in 1942-43. I am not sure I will be giving you any information which you already do not have. However, here goes on what information I can find in this office. Under date of June 11, 1942, I have a report which "relates to the budget of Hua Chung College for the year beginning August 1, 1942". On page two of this report the proposed budget is set forth as of April 7, 1942. The amount asked for, exclusive of the salaries of western personnel, is for $645,554. The details are given, and if you do not have a copy of this report, I would be glad to send it along. At the moment I have only one copy.

In the same report mention is made of a cablegram received from Dr. Wei asking for a budget for not less than $650,000 for the fiscal year 1942-43. The report indicates that a reply was made to this cablegram on May 27. It reads as follows:

NEXT YEAR'S BUDGET SIX HUNDRED FIFTY THOUSAND ACCEPTABLE. MESSAGE RECEIVED. CABLING TODAY FIVE THOUSAND.

On June 12 there was a meeting of the Executive Committee of the Hua Chung Board of Trustees which considered these budgetary problems. It is pointed out in these minutes that the budget figure included an emergency fund of $125,000 to provide for increase in the cost of living which it was impossible to estimate accurately at the time the budget was drawn up (April, 1942). The Executive Committee voted to accept the budget of $645,544 for Hua Chung College for the year beginning August 1, 1942.

The action of the Executive Committee was approved by the regular meeting of the Board on October 15, 1942. There is no further mention of the budget in the minutes of the October meeting. There is, however, a Treasurer's report dated October 15 which includes the same figures for the budget of Hua Chung College for 1942-43, i.e. $645,544. (CNC)

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Up to this point all figures used are national currency dollars, and I must point out that the figures likewise do not include the salaries of those foreign members of the staff who receive their pay from western sources. There ~~are~~ were nine of these persons when the budget was drawn up. I know of no accurate way to estimate the cost in Chinese dollars for these people. At the rate of $1,500 U.S. per person the cost would be at least $245,000 CNC.

Sincerely yours,

Bob Smith

Robert Ashton Smith

ras/jtr

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Changsha, China
Cablegrams: Yali Changsha

AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

January 11, 1943

Mr. Charles Corbett
150 Fifth Avenue
New York City

Dear Mr. Corbett:

A few days ago I received your letter to the President of the Christian Colleges in China. I should like to send copies to some of our Yale-in-China people. I wonder if you would have four air mail copies of this letter which you could send to me for mail to China? I would appreciate these very much if they are available.

Sincerely yours,

Robert Ashton Smith

Executive Secretary

ras/jtr

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NEW HAVEN, CONNECTICUT

January 12, 1943

Dear Oliver:

How is an appointment on Friday, January 22? I expect to be in New York City on that date, but not likely before that time as it looks now. I am very anxious to see your file of pictures.

Sincerely yours,

Bob

Robert Ashton Smith

ras/jtr

Mr. Oliver Cladwell
150 Fifth Avenue
New York City

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905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT
January 18, 1943

F of C

Dear Oliver:

How would Friday be for lunch at 12:15 or 12:30? I think I could make it about that time and still have a chance to go over your pictures after lunch before meeting Mr. Cory at 3:30. This would suit me very well, if it is all right with you.

Sincerely yours,

Bob

Robert Ashton Smith

ras/jtr

P.S. Invite Mr. Evans for lunch if he can make it. I'd like to talk further about the Hua Chung Budget. I tried to help out with a letter to him, but haven't heard whether it was of any use in this regard.

Mr. Oliver J. Caldwell
150 Fifth Avenue
New York City

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905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

January 16, 1943

Miss Laura Day
Secretary to Mr. Corbett
150 Fifth Avenue
New York City

Dear Miss Day:

Thank you very much for your letter of January 15 including the air mail copies of Mr. Corbett's letters to the presidents of the Christian Colleges in China. I appreciate very much your suggestion that three of these air mail letters will be mailed to me whenever they are published. I like to send them to members of our staff in China.

Sincerely yours,

Robert Ashton Smith

Executive Secretary

ras/jtr

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905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

January 18, 1943

file

Mr. C. A. Evans, Executive Secretary
Associated Boards
150 Fifth Avenue
New York City

Dear Mr. Evans:

I have written Oliver in the hope that you, he and I can lunch together on Friday, January 22. I have addressed a long letter to Mr. John L. Coe, treasurer of the College, and would like to talk further about this matter of the Hua Chung Budget - if it is still a matter of discussion.

Sincerely yours,

Bob

Executive Secretary

ras/jtr

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January 20, 1943

Mr. Robert Ashton Smith
Yale-In-China Association
905A Yale Station
New Haven, Conn.

Dear Bob:

This is a belated acknowledgment for both Mr. Evans and myself, of your letters telling us of your plans for Friday. We are looking forward to seeing you, and will be very happy to have lunch with you.

It has been a long time since I have looked over my pictures, and I have discovered they are in very bad shape, having been pored over for four years. I will not have them in the very fine condition that your pictures are in. I suppose in spite of any alibies, it just goes to show that I am lazy.

With best wishes,

Sincerely yours,

OJC:MM

O. J. Caldwell

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AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

OFFICE OF THE PRESIDENT
49 West 49th Street, New York, N. Y.

February 9, 1943

Dear Arthur:

Many thanks for the renewal of your invitation to meet with the Hua Chung Board on Thursday of this week at 2:30.

I appreciate the proposal to make a change in the bylaws later on by which the Yale-in-China representation on the Hua Chung Board may be increased.

Yours sincerely,

Ed Lobenstine

Dr. Arthur M. Sherman
281 Fourth Avenue
New York, N. Y.

FEB 10 1943
A. M. SHERMAN

ECL:K

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NEW HAVEN, CONNECTICUT

February 12, 1943

Mr. C. A. Evans
150 Fifth Avenue
New York City

Dear Mr. Evans:

Thank you for your note of February 9 regarding the annual meetings of the Associated Boards. I will do my best to be there Monday and Tuesday, May 3 & 4. I enjoyed very much my attendance at the annual meeting last year, and I like to keep in touch with your program in this way.

Sincerely yours,

Bob

Robert Ashton Smith

ras/jtr

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Oliver S. Lyford, '90 S.
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Harry R. Rudin, '19
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Baldwin H. Ward, '34
Luther A. Weigle, '05 G.

HONORARY TRUSTEES

Charles F. Bliss, '80
Anson Phelps Stokes, '96
Samuel Thorne, '96

Participating in
HUA CHUNG COLLEGE
(The Yali School of Science)
THE YALI UNION MIDDLE SCHOOL
THE HSIANG-YA MEDICAL COLLEGE
(Hospital and Nursing School)

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Dwight D. Rugh, '36 Ph.D.,
Representative of the Board in China
Robert Ashton Smith, '38, Executive Secretary
Lauren Arnold, '16 S., Treasurer
Rachel A. Dowd, Recording Secretary and Assistant Treasurer

CHINA ADDRESS
Changsha, China
Cablegrams: Yali Changsha

AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

MAR 15 1943

A. M. SHERMAN

March 12, 1943

Dr. Arthur M. Sherman
281 4th Avenue
New York City

Dear Dr. Sherman:

Thank you for your letter of March 9 which I received yesterday. I am sure my reply to your previous letter was delayed, but I imagine you have it now.

If you do not receive the minutes of the last meeting of the board, please let me know, and I will send you another copy. I checked with Miss Dowd, and she said all copies were sent at the same time, so I do not see why Mr. Lyford should have received his before you. I hope you found everything in order with the minutes. Of course Dean DeVane checked over them carefully before they were mimeographed inasmuch as he had chairmaned the meeting.

Looking forward to seeing you at the next meeting of the Executive Committee.

Very sincerely yours,

Bob Smith

Robert Ashton Smith

ras/jtr

LAST YEAR YALE-IN-CHINA RAISED $45,472 FOR ITS WORK IN CHINA: RELIEF, MEDICINE AND EDUCATION!

0095

YALE-IN-CHINA ASSOCIATION

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905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

March 15, 1943

Dr. Arthur Sherman
291 4th Avenue
New York City

MAR 16 1943
A. M. SHERMAN

Dear Dr. Sherman:

This morning I received a form letter from Mr. Charles H. Corbett of the Associated Boards announcing the annual meetings for the Associated Boards of Christian Colleges in China and for the individual colleges. An idea has just occured to me which I pass on to you for general future consideration.

Why would it not be interesting, perhaps just as an experiment, for the Hua Chung Board of Trustees to time their annual meeting so as to coincide with the annual meetings of the other Christian colleges. It would seem to me that we would gain in fellowship with the board members of other colleges. We might receive the wisdom of the combined group by holding some of our sessions jointly as apparently some of the other colleges do. Perhaps it would increase the whole feeling of comradeship between Hua Chung College and the colleges with which it is associated in China.

There may be reasons why this is not feasible. It is merely an idea, and I pass it along for what it is worth.

Sincerely yours,

Bob Smith

ras/jtr

Robert Ashton Smith

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0096

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Changsha, China
Cablegrams: Yali Changsha

AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

April 19, 1943

Mr. C. A. Evans
150 Fifth Avenue
New York City

Dear Mr. Evans:

This afternoon I received the little pamphlet, "For Those Who Serve". I think it is really very good, and I should imagine its reception would be met with unusual success. Personally, I have always found these brief and concise folders bring good results. I feel very honored that you used one of my pictures.

Sincerely yours,

Bob Smith

Executive Secretary

ras/jtr

P. S. Will you please send me about a dozen extra copies.

SENT 12 COPIES 4/26/43

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CHINA ADDRESS
Changsha, China
Cablegrams: Yali Changsha

AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

April 20, 1943

Dear Oliver:

Under separate cover I am sending down to you the pictures which you ordered some time ago. My old faithful Rays Photo Service is suffering from the war, I guess. It took them over a month to complete this order and the work is not up to their former exceptional standards. I hope these will be helpful nevertheless.

Cordially as ever,

Bob

Robert Asthon Smith

ras/jtr

Important p.s. N.B. Enclosed card!!!

Mr. Oliver Caldwell
150 Fifth Avenue
New York City

LAST YEAR YALE-IN-CHINA RAISED $45,472 FOR ITS WORK IN CHINA: RELIEF, MEDICINE AND EDUCATION!

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April 20, 1943

Yale Unit

Mr. Robert A. Smith
905A Yale Station
New Haven, Conn.

Dear Bob:

I have just mailed you twelve copies of our folder "For Those Who Serve". We have not had time to tell how successful the folder will be in getting money but I am inclined to believe it will be successful.

Please let us know if you can use additional copies.

Sincerely

J. A. Cameron

JAC/h

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April 27, 1943

Mr. Robert Ashton Smith
Yale-In-China Association
905A Yale Station
New Haven, Conn.

Dear Bob:

Please accept my hearty congratulations. I know how happy you must be over the recent arrival of young Stephen. I hope both he and his mother are well and happy.

Your pictures arrived, and are superb. We shall put them to the best of use, and shall be happy to give you credit. The bill has not yet arrived, but we shall care for it as soon as it shows up.

Hoping to see you next week at our Annual Meetings.

Very sincerely yours,

OJC:MM

O. J. Caldwell

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CHINA ADDRESS
Changsha, China
Cablegrams: Yali Changsha

AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

June 15, 1943

Mr. Oliver Caldwell
150 5th Avenue
New York City

Dear Mr. Caldwell:

We were pleased and delighted to receive about 50 copies of the Hua Chung booklet in the mail just in time for the annual meeting Sunday, June 6. I think it is a very good job. Mr. Lyford seems very pleased with it also. I think the material submitted by Mrs. Miller gave the written part of the booklet a great deal of character. Of course I am very flattered that you used my pictures in this booklet. Well, it is a good job well done, and I imagine you are glad to have it out of the way before you depart for service in the army. Just one question. Has it been circulated to members of the Hua Chung Board, or would you like me to take care of this? I have not done so as yet pending inquiry about this to you.

Best of Luck.

Sincerely yours,

Bob

Robert Ashton Smith

ras/jtr

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0 106

June 16, 1943

Mr. Robert Ashton Smith
905-A Yale Station
New Haven, Conn.

Dear Bob:

Thank you for your kind words regarding the Hua Chung booklet. I saw Mr. Lyford a few days ago, and he told me that he also likes it.

We have about 3,000 copies of this booklet to be distributed and shall be happy to provide you with any reasonable number. In fact we have no Hua Chung list of our own, and we shall have to rely on you and other groups interested in the college to get this booklet into the proper hands. Any help you can give us will be appreciated.

With best regards,

Sincerely yours,

OJC:EW

Oliver J. Caldwell

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SYMBOLS

DL = Day Letter
NL = Night Letter
LC = Deferred Cable
NLT = Cable Night Letter
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(10)

MS.

A. N. WILLIAMS, PRESIDENT
NEWCOMB CARLTON, CHAIRMAN OF THE BOARD
J. C. WILLEVER, FIRST VICE-PRESIDENT

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J A CAMERON= 150-5th Ave

ASSOCIATED BOARDS CHINA COLLEGES 150 FIFTH AVE NYK=

X DR SHERMAN SAYS YOU PLAN MAIL BOOKLET MEMBERS HUACHUNG BOARD. WE UNDERSTOOD FROM CALDWELLS LETTER OUR OFFICE SHOULD DO IT AND WE MAILED COPIES YESTERDAY TO ALL MEMBERS OF BOARDS. WILL SEND YOUR OFFICE OTHER NAMES=

ROBERT ASHTON SMITH.

Yale-in-China

OK
JAC

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

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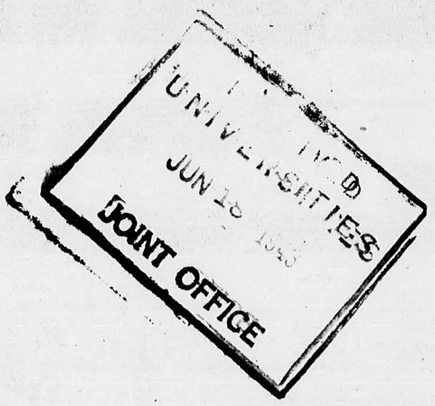

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HUA CHUNG COLLEGE

(Central China College)

WUCHANG, CHINA

Temporarily located at

HSICHOW, VIA TALI, YUNNAN

COOPERATING BOARDS

DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS OF THE REFORMED CHURCH
ENGLISH METHODIST MISSIONARY SOCIETY
LONDON MISSIONARY SOCIETY
YALE-IN-CHINA ASSOCIATION, INC.

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JOHN WILSON WOOD, D.C.L., *Secretary*
281 Fourth Ave., New York City
OLIVER S. LYFORD, *Treasurer*
230 Park Ave., New York City
ROBERT ASHTON SMITH, *Associate Secretary*
905-A Yale Station, New Haven, Conn.

905 A Yale Station,
July 16, 1943 New Haven, Conn.

Mr. J. A. Cameron
150 Fifth Avenue
New York City

Dear Mr. Cameron:

About the middle of June we had some correspondence with your office regarding the mailing of copies of the booklet regarding Hua Chung College (the small blue covered booklet). On June 18 Mr. Smith, our Executive Secretary for Yale-in-China, wired you that we had mailed a copy of the booklet to every member of the Hua Chung Board of Trustees, and he also said we would send your office additional names. Since that date we have been extremely busy with details that attend the end of the fiscal year and only now have we investigated the card file of names of the Hua Chung list. Mr. Smith asked me to write you about this. It is a card file including approximately 475 names of people with whom Dr. Wei and other members of the Hua Chung College staff have had contacts. This file was prepared here when Dr. Wei was in this country during the year 1937-38, so some of the addresses are naturally out of date. However, a good many of the names have addresses that are still reliable and we have been sending Dr. Wei's mimeographed reports to them, and other bulletins about Hua Chung occasionally.

If you would like to have us do so, we will mail this card list to your office and from it perhaps you could select names of people who would be interested to see the booklet about Hua Chung, and who might be potential contributors. Of course we should like to have this original file returned to our office after you had finished with it.

I will await word from you in regard to this and will gladly forward the cards if you would like to see them.

Sincerely yours,

Rachel A. Dowd

Secretary, Yale-in-China Office

D

0111

MU-9-5625

Big Wolf
Faust, M.D.

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0112

File

July 21, 1943

Miss Rachel A. Dowd
Yale-in-China, Inc.
905A Yale Station
New Haven, Conn.

Dear Miss Dowd:

I have held your letter of July 16th in the hope that we might come to some definite conclusion regarding the mailing of the Hus Chung booklet to the 475 names which you suggested.

We agree that the pamphlet should be mailed to these people, but are wondering if it would not be a good opportunity to approach these people for a contribution?

We have written the enclosed letter to Mr. Lyford asking his advise on the matter, also asking for a clarification of several details.

I will write you again when I have heard from Mr. Lyford.

Sincerely yours,

JAC:MM
Encl.

JAMES A. CANNON

1 7 2 3 1 6 1
0113

July 26, 1943

Miss Rachel A. Dowd
Yale-in-China, Inc.
905A Yale Station
New Haven, Conn.

Dear Miss Dowd:

I have held your letter of July 16th in the hope that we might come to some definite conclusion regarding the mailing of the Hua Chung Booklet to the 475 names which you suggested.

We agree that the pamphlet should be mailed to these people, but are wondering if it would not be a good opportunity to approach these people for a contribution.

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Sincerely yours,

JAC:MH
Encl.

JAMES A. CAMERON

1 7 2 3 1 6 1

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0115

HUA CHUNG COLLEGE

(*Central China College*)

WUCHANG, CHINA

Temporarily located at
HSICHOW, VIA TALI, YUNNAN

Office of the Associate Secretary
905-A YALE STATION
NEW HAVEN, CONN.

Copy

New Haven, Conn

July 29, 1943

Mr. Oliver S. Lyford
Faust
New York

Dear Mr. Lyford:

Your letter of the 26th from Faust was received this morning. I assume this means you are in the Adirondacks now and you are to be envied, for we are having an overabundance of humid weather here.

You inquire about the Hua Chung card file which we have here and about which we wrote Mr. Cameron of the Associated Boards. Mr. Smith asked me to take care of that because they had suggested they would like more names for mailing out the attractive new Hua Chung booklet, and I knew about this file which was made up of names selected by Dr. Wei when he was here in 1937-38. As Mr. Cameron reported to you, there are between 400 and 500 names on the list. It includes all (about 22) members of the Hua Chung Board, but I believe those are the only people who to date have received the booklet, whose names are in this file.

The list includes a great many Episcopal clergymen, and laymen, with whom Dr. Wei had contacts when he was in this country. There are a good many who entertained him or who invited him to speak in their churches. And many of these churches paid honorariums to Dr. Wei that year which greatly helped to finance his trip to this country.

You ask whether the list has been used at all since Dr. Wei was here and if so, what was the last communication mailed to the names. The list has been used as a whole or in part several times. The last thing sent was a mimeographed copy of President Wei's 1941-42 report, and this was mailed last fall. We did not have enough copies to send to all 475, but I selected something over 100 names of those who would be most interested. We mailed Dr. Wei's reports for the two previous years to a considerable number also.

If there are enough copies of the booklet, it would seem to me that Dr. Wei would appreciate having it mailed at any rate to all on this list, whether you included any appeal letter or not. Mr. Cameron's letter to me enclosing copy of the letter to you came after Mr. Smith left, so he did not have a chance to express his ideas about it. However,

0116

He did say earlier that he thought Dr. Wei's list should be used in circulating the booklet, for it represents a group of people who are genuinely interested in Hua Chung.

If you wish me to, I will look over the cards, make any address changes that I may know of and send them down to Mr. Cameron for his consideration and yours. On some of the cards there are notes of interest specifying whether the person is a potential donor or not. That would certainly be useful information. When I go through the cards, I will add some note if the person is also a contributor to Yale-in-China, so as to avoid any kind of mix-up in the matter of appeal.

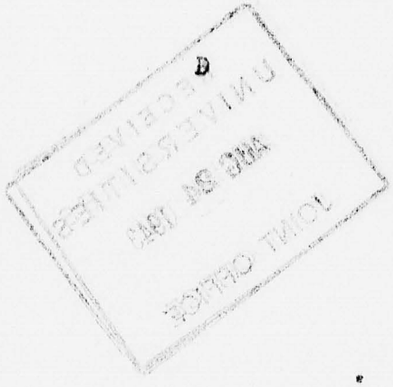
Possibly you have not yet heard that Mr. Smith is now (The Bronx) Ensign Robert Ashton Smith and is located at Fort Schuyler in New York, where he is taking the Navy indoctrination course of about eight weeks. He had only a week's interval after he received his orders on July 21, so there was quite a flurry here.

I will await further word from you or from Mr. Cameron before mailing the cards to his office. If you plan to return to Englewood before long, you may wish to have them mailed to you there. A copy of this letter is being sent to him at Associated Boards office.

Sincerely yours,

RACHEL A. DOWD

Assistant Treasurer, Yale-in-China Association Inc.



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Ralph H. Gabriel, '13
Brownell Gage, '98
S. Ellsworth Grumman, '13
Edward H. Hume, '97
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Treat B. Johnson, '98 S.
Kenneth S. Latourette, '06
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Participating in
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(The Yali School of Science)
THE YALI UNION MIDDLE SCHOOL
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CHINA ADDRESS
Changsha, China
Cablegrams: Yali Changsha

AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

ack 8/11/43

August 10, 1943

Mr. C. A. Evans
150 Fifth Avenue
New York 11, N. Y.

Dear Mr. Evans:

I am afraid I seemed a bit vague in regard to the 'status' of the Hsiang Ya Medical College when you talked with me over the telephone this afternoon. Our medical program has changed so much since the old days when everything centered around our main Hospital at Changsha that I hesitated to commit myself too definitely without consulting Dr. Hume or Dr. Greene or referring to some of their recent reports. I trust that you were able to get in touch with Dr. Hume personally, for I think he would be the best one in the vicinity of New York to answer the inquiry which had come to you.

Although you said there was no need for me to look up any facts for you from Dr. Greene's recent report to the Trustees, still I thought a certain portion of it might be helpful. After I talked with you I looked over this report, which by the way has just been received here, to see what comments he made regarding Hsiang Ya Medical College. We have copied some of that section and I enclose it herewith. I trust this will be of interest to you even though in this particular instance you don't find any use for it.

Sincerely yours,

Rachel A. Dowd

Rachel A. Dowd
Recording Secretary

rad:h

0119

Quotation from Dr. P. F. Greene's Report on the Medical Work: prepared for the Yale-in-China Trustees after his return to the United States in June, 1943. Dr. Greene has been connected with the Yale-in-China Medical College (Hsiang Ya) and the Hospital since 1923.

"Post-War Prospects

"Hsiang Ya expects to return to Hunan and to Changsha as soon as military and other considerations warrant. Within another year the railway connections to Kweiyang (present location of the Medical College) should be completed. This will give an easy and relatively inexpensive means of return.

"The damage to the Changsha plant is extensive and calls for special planning and financing. Except for brick, nothing remains of the former Medical School Building, Science Hall, Dining Room, washroom, etc. The National Government will certainly make substantial grants toward re-building and re-equipping. Probably the provincial government may make additional special grants in this connection. It is evidently thought by our Chinese colleagues that after such grants are made, there are likely to be long delays in obtaining the funds. And they have raised the question of securing a substantial portion from other sources with which to start.

"During this year we have kept before us the question of what Hsiang Ya's future should be. It has been evident from these recent years that our school not only has the backing of the Bureau of Education equally with other National Medical Schools, but that we have been given much freedom in retaining students and in administrative details, as well as special emphases in the curriculum. In this we see evidence that the Ministry, and through it the National Government, approves of Hsiang Ya's maintaining a course of instruction and a standard of student ability above the average. It is further evident that our graduates are considered especially desirable for positions of leadership and responsibility in the development of Government medical programs, etc., and that they are being given additional training for such work. Moreover, it is evident that the Government welcomes the assistance of Yale-in-China for this school.

"Two eminent medical educationalists - Dr. C. U. Lee, Dean of the Kweiyang Medical College, and Dr. C. S. Yang, Director of the Kweilin Municipal Hospital, formerly head of medicine in Hsiang Ya - both knowing Hsiang Ya well, and knowing China well, when asked what they would recommend for Hsiang Ya as a policy, independently said essentially the same thing.

" 'China is committed to a program of great expansion. As soon as possible after this war, this program will be implemented. Hsiang Ya will receive an equal share with other National Medical colleges. But this will be inadequate, due to the fact that the government funds will be spread rather thin. If Hsiang Ya receives a larger measure of support from the Yale-in-China Association, making it possible to secure some extra faculty, equipment, etc., it will be possible to give a much better training, and one which the government will heartily welcome. Hsiang Ya has the opportunity of becoming the best medical college of those now in Free China'."

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August 11, 1943

Miss Rachel A. Dowd
Yale-In-China Association
905A Yale Station
New Haven, Conn.

Dear Miss Dowd:

I greatly appreciate your letter of August 10th, and for the excerpts from Dr. Greene's report.

This is valuable for our own use, but I am sending a copy to Dr. Geyer and Dr. Hume.

Very truly yours,

CAE:MM

C. A. EVANS

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905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

November 3, 1943

NOV 4 1943
A. M. SHERMAN

Dr. Arthur M. Sherman
281 Fourth Avenue
New York City

Dear Dr. Sherman:

Thank you so much for letting me see the Annual Report from Dr. Wei and the accompanying ones from his administrative colleagues. I thoroughly agree with you about the great importance of these documents, and we are most anxious to have copies of them in this office at the earliest possible date. In as much as you are having them mimeographed, would you be kind enough to have fifty copies sent to Miss Dowd here at the Yale-in-China office? We will of course be glad to cover the cost for these extra copies.

The special reason for the urgency on our part is that Professor Grumman, chairman of the Publicy Committee, is now working on our Annual Report and it would be most helpful to have the full details of the Hua Chung document for reference. Unfortunately I wasn't able on Monday night to make more than a few excerpts.

I trust the originals have gotten to your desk without undue delay. I sent them by registered mail from New York City.

Very sincerely yours,

R. B. Fulton

Robert Brank Fulton

rbf/ldh

Please excuse the correction.

0124

November 4, 1943.

Mr. Robert B. Fulton, Ph.D.
905A-Yale Station
New Haven, Connecticut

Dear Dr. Fulton:

Thank you for your letter and for the report of Dr. Wei. It is already in the works and we hope to have mimeographed copies Friday night or Monday morning. We are closed on Saturdays. I am delighted to know that you can use 50 copies and we will send them to Miss Dowd, without delay.

You will remember we are going to prepare a pamphlet embracing the essential things in Dr. Wei's report but I presume you do not want to wait for this, since it is to be used in connection with Professor Grumman's annual report.

Kindest regards.

Sincerely yours,

AMS-F

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YALE UNIVERSITY
NEW HAVEN, CONNECTICUT

SIDNEY LOVETT, *Chaplain*

Office, 1317 DAVENPORT COLLEGE

November 17, 1943

DEPARTMENT OF
FOREIGN MISSIONS
NOV 20 1943
J. T. ADDISON
281 FOURTH AVE. NEW YORK

The Rev. James Thayer Addison, D.D.
281 Fourth Avenue
New York City

My dear Dr. Addison,

Consonant with the appointment of Dr. R. Brank Fulton as our representative in China, we as Trustees of the Yale - in-China Association have been giving a good deal of thought to future plans with respect to the Association's China interests. The present disturbed times afford a not unfavorable climate for evaluating our past work and projecting our interest into the future. A meeting of the Budget and Policy Committee of the Yale-in-China Association last Sunday evening indicated a general desire on the part of our Trustees to consider education in China at the college level as a more integral part of our general enterprise and responsibility in the future. The integration of the University here with an opposite number in China seems to present limitless opportunities for fruitful growth and development in the years to come.

Our past and present connection with Hua Chung College inclines us as an Association to consider with other Boards with whom we are united in this particular enterprise ways and means for extending Yale-in-China's concern in and contribution to this particular venture in higher education. To this end, it was suggested last Sunday evening that Dean Luther Weigle of the Yale Divinity School, Chairman of our Budget and Policy Committee, and myself as Vice Chairman of the Yale-in-China Association, extend to you as head of the Episcopal Board of Foreign Missions an invitation to an informal conference between members of your Board and of our Association, with a view to appraising the present situation at Hua Chung and thinking out loud with respect to future plans that might invite a larger measure of interest and financial resources on the part of the Yale-in-China Association. Such a meeting as we have in mind would be largely exploratory with respect to future plans, but it would enable Dr. Fulton, who is soon to go out to China, to convey to Dr. Wei and his colleagues some reflection of our common thinking here in America and possibly some sort of a sketch for future operations for the consideration and correction and approval of our Chinese friends.

We should be delighted to act as hosts to yourself and as many other members of your Board as you would wish to include in this suggested conference. It was suggested last Sunday evening that Miss Mary E. Johnston and Mrs. Harper Sibley would be particularly helpful contributors to our common discussion. Our Committee comprises seven or eight members of our total Board. As to the time of such a meeting, if you look upon it with favor,

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we would suggest convening at the Yale Divinity School on a Friday afternoon, with dinner in the Refectory and further conversation Friday evening, with the conclusion of our deliberations sometime Saturday. An alternative plan might be a meeting at the Yale Divinity School mid-morning of a Saturday, with luncheon in the Refectory and discussions continued on into the afternoon. Perhaps we might think specifically with respect to the first week in December, if that is congenial to you.

We shall await your reply with much interest, and assure you of our warm personal regards.

Very cordially yours,

Sidney Lovett

11 & 18

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November 23,1943

Rev. Sidney Lovett,
Yale University,
1317 Davenport College,
New Haven, Conn.

Dear Dr. Lovett:-

Thank you for your letter of November 17th. Of course we shall be greatly interested in exploring with you and your committee the possibility of shifting your emphasis in the work of Yale-in-China.

After consultation with the Presiding Bishop, I have decided that the Rev. Arthur Sherman, President of the Hua Chung Board, and I had better be the two representatives of the Episcopal Church at the conference you propose, but he and I would both prefer a Saturday meeting to one that involved coming up to New Haven for Friday night. The first Saturday in December which you suggest is impossible for both of us. Dr. Sherman will be somewhere in the south, and I must be here at the time of the arrival of the Gripsholm with all its missionaries. Our first choice would be Saturday, December 18th, if that would be possible for the rest of your committee, and our second choice would be Saturday, December 11th, which is not quite so good as the 18th because most of that week is consumed with a quarterly meeting of our National Council.

We [illegible]rateful for this opportunity to talk things over with you, and we hope to hear soon what date you will decide upon.

With kindest regards, I am

Very sincerely yours,

JTA:M

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YALE-IN-CHINA ASSOCIATION

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Changsha, China
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AMERICAN ADDRESS
905A Yale Station, New Haven, Conn.

NEW HAVEN, CONNECTICUT

November 24, 1943

Mr. Fowler

Dr. Arthur M. Sherman
281 Fourth Avenue
New York City

Dear Dr. Sherman:

In order that we may keep our file complete for the minutes of the Hua Chung Board meetings, I wonder if you would see that a copy of the minutes of the October 22nd meeting are sent to me. They can just be addressed to me at the Yale-in-China office. Also we would appreciate it if you could see that this office is included in the list of those who regularly receive the minutes. We have occasion to refer to these, and so will be glad if they can be mailed here regularly.

Sincerely yours,

Rachel A. Dowd

Secretary

D

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YALE UNIVERSITY
NEW HAVEN, CONNECTICUT

SIDNEY LOVETT, *Chaplain*

Office, 1317 DAVENPORT COLLEGE

November 30, 1943

DEPARTMENT OF
CHRISTIAN NURTURE
1643
J. T. ADDISON
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The Rev. James Thayer Addison, D.D.
281 Fourth Avenue
New York 10, N. Y.

Dear Dr. Addison,

I am delighted to have your letter of November 23rd, which I have discussed with Dean Luther A. Weigle, who is the Chairman of our Yale-in-China Budget and Policy Committee.

We shall be most happy to meet with you and Dr. Sherman and any other representatives of the Episcopal Church that you may subsequently wish to include in this informal meeting, on Saturday, December 18th. Our suggestion is that we plan to lunch at the Graduate's Club, 155 Elm Street, at one o'clock in a private dining room, where we could confer subsequently, and then dine together and go on into the early evening, if that seems appropriate.

Let me reiterate our conception of this get-together as absolutely informal and exploratory with respect to some aspects of our mutual concern about education in China at the college level.

With very cordial regards,

Believe me,

Always,

Sidney Lovett

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Memorandum on Yale-in-China December 1943

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Memorandum on Yale-in-China

December, 1943

I Brief Historical Outline

A. 1901-1906. Organization and Fact-finding Period

1. Plans made to found and support Christian College and related departments in China as a sister institution to American Yale.

   a. Society formed in June, 1902, incorporated at Hartford on February 2, 1903.

   b. First meeting of incorporators, February 4, 1903, in front of the great fireplace in the present Faculty Club, included: Timothy Dwight, '49 (first President); Charles Ray Palmer, '55; Pierce N. Welch, '62; Henry P. Wright, '68 (second President); Eli Whitney, '69; Theodore S. Woolsey, '72; Edwin S. Lines, '72; Frederick Wells Williams, '79; Benjamin W. Beacon, '81; George T. Ladd, '81H; William Lyon Phelps, '87; Harry B. Ferris, '87; Lewis S. Welch, '89; Frank K. Sanders, Ph.D, '89; Edward Bliss Reed, '94, (fifth President); Anson Phelps Stokes, Jr., '96 (fourth President).

   c. First representatives in China were J. Lawrence Thurston, '98; Warren B. Seabury, '00; Brownell Gage, '98; Edward H. Hume, '97 and William J. Hail, '04D.

B. 1906-1927. Period of Founding and Early Development

1. Opening of High School Department of "The Yale College in China", November 16, 1906, in Changsha, Hunan.

2. Opening of Hospital, 1908.

3. Opening of the College of Arts and Sciences, September, 1914. Cornerstone of first permanent building on present campus laid on May 19, 1914.

4. First medical students entered Medical School in 1916.

5. First class graduated from College in 1917.

6. Yale-in-China given power to grant degrees by Connecticut State Legislature in Act approved on March 26, 1919.

7. Twentieth Anniversary Celebrations, 1926.

8. Political developments interrupted work in January, 1927, and caused general evacuation of Americans from Changsha.

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C. 1928-37. Period of Reorganization and Further Development

1. Reopening of High School Dept., in 1928, as Yali Union Middle School (in cooperation with four church missions --Evangelical, Reformed Church, Presbyterian and Wesleyan).

2. Opening of Central China College, in 1929, in Wuchang, as a union of four institutions; Yale-in-China cooperating chiefly through Yali School of Science. Board of Founders established in 1931, with representatives of Yale-in-China cooperating with those of four church missions--Episcopal, Reformed, Wesleyan and London Missionary Society. Dr. Francis Wei, President. Dr. Paul Kwei, '17, Dean of Yali School of Science.

3. Resumption of Hsiang-Ya (Hunan-Yale) Medical College, Nursing School and Hospital work, in 1929, continuing cooperation with Hunan Provincial Government.

4. 1931, Twenty-fifth Anniversary.

5. 1931-1937. General development, with following enrollments just before the war.
   a. College.....208
   b. Medical College.....122
   c. Nursing School..... 90
   d. Middle School.....391
   e. Hospital.....120 beds with annual average of 1,800 in-patients and 65,000 out-patients.

D. 1937-1943. The War Period (See Yale-in-China 1943 Report, and Wei Report).

Plants partially destroyed.

1. Hua Chung (Central China) College, carrying on in Hsichow (near Tali), Yunnan, Dr. Francis Wei, President.

2. Medical College, now "nationalized", in Kweiyang, Kweichow. Dr. H. C. Chang, Dean.

3. Nursing School, part in Changsha, part in Yuanling. Dr. T. Y. Wang, Director; Miss Marjorie Tooker, Superintendent of Nurses.

4. Middle School, in Yuanling. Principal, C. C. Lao; Dean, K. S. Ying, '32M.A.

0133

II Provisional Planning for the Future

A. Certain Conditioning Factors

1. Growing friendship between China and America.

a. Removal of all legal barriers to full cooperation (extra-territoriality, exclusion acts, etc.)

b. Recognized need for cooperation in effort to build a just and durable peace.

2. Evidence on hand of Chinese Govt. approval of continuing international cooperation in field of Christian Education in China.

3. Over-all planning being done regarding future of Christian Colleges and Schools.

a. Minutes of meeting of Council of Higher Education in China, May-June, 1943. Council consists of Presidents of Christian Colleges (all Chinese) or alternates. Dr. Wei presided at meetings last spring

b. Meetings of Planning Committee of Associated Boards for Christian Colleges in China, spring and fall, 1943.

c. General agreement as to need for educational enterprise in Central China as one of key areas.

4. The present fluidity, allowing greater freedom in planning for the future.

B. Some General Guiding Principles for the Future

1. Close cooperation with others in China and America in developing program for effective and coordinated plan for Christian International Education for China as a whole, with full recognition of the primacy of Chinese leadership.

2. Close, tangible tie at college and other levels with Yale.

3. Constant concern for effective synthesis of Christian purpose and character with academic excellence among staff. Greatest reliance on Christian supporters, though welcoming support of all of good-will.

4. Sufficient financial undergirding.

C. Yale-in-China Medical Work and Preparatory School

1. Hsiang-Ya Medical Center--Medical College, Nursing School, Hospital.

a. Medical College now has National Government recognition and considerable Chinese backing. Nursing School and Hospital continue to be cooperative enterprises under Yali and Hunan Govt. auspices.

0134

b. Yale-in-China cooperation in future likely to be most useful in following areas:

1) Contribution of personnel of long term character: Doctors P. F. Greene, and Winston Pettus, '33, and Miss Marjorie Tooker (Nurse at present).

2) Collaboration in various ways with Yale Medical School if feasible--possibly involving common study projects, exchange of professors and students, etc.

3) Help in reconstruction of the plant on scale adequate for expanding activities.

2. Preparatory (Middle) School

a. Has increasing Chinese recognition and backing. Yale-in-China gives more support in personnel (and some funds) than other cooperating groups. At present, Dr. and Mrs. Rugh and several "Yale Bachelors" (average of two each year sent out for two-year period) on staff.

b. Yale-in-China cooperation in future likely to be most helpful in following areas:

1) Continuation of policy of sending young Yale graduates to teach English and help in extra-curricular activities.

2) Continuation of support of other American personnel for Religious Education, etc. (at present Dr. Dwight Rugh and wife).

3) Major help in reconstruction of plant.

D. Yale-in-China College Work

1. Recently accepted by Trustees as "keystone of Yale-in-China arch" in future as in original planning.

2. Relationship to Hua Chung, past and present.

a. Recognition of the need for strong Christian College in Central China.

b. Recognition that Hua Chung has made a good start (with less than ten years of uninterrupted time).

c. Recognition of the impressive stature of President Wei.

d. Recognition that Yale-in-China's role in the joint enterprise has been quite limited both in aim and in practice (contributing only to science school). At present, but one-tenth of budget going to college.

0135

3. Possible Relationship to Hua Chung in the Future: Some Questions:

a. Yale-in-China desires to be related responsibly to the whole college enterprise as it seeks, on an expanded scale as per Dr. Wei's recent thinking, to provide effective Christian higher education for the Central China area. Would this be agreeable to the Episcopal and other cooperating Boards?

b. Can "Yali" be included in the name of the whole college, with the purpose of making the tie with Yale as clear-cut and tangible as possible so as to achieve maximum cooperation and support?

c. There is a possibility of significant academic cooperation between Yale University and "Yali Hua-Chung"(?).

1) This might include the development of common study projects of various kinds, and the exchange of professors (perhaps through sabbatical year arrangements?), students, publications, etc. Possibility suggested, for example, of industry-endowed scholarships for Chinese students at Yale. (Later, there might also be included relationships with other universities in other countries, especially in the Pacific area, with real value for international understanding.)

2) Special Yale--"Yali Hua-Chung"(?) department relationships and joint projects could be encouraged. For example:

a) Yale International Relations--"Yali Hua-Chung"(?) International Relations
b) Yale Language Study----------"Yali Hua-Chung"(?) Language Study
c) Yale History----------"Yali Hua-Chung"(?) History
d) Yale Social Studies-- --------"Yali Hua-Chung"(?) Social Studies and Reconstruction
e) Yale Sheff. Studies----------"Yali Hua-Chung"(?) Sciences
f) Yale Library----------"Yale Hua-Chung"(?) Library (This already begun--microfilming in exchange for Chinese war publications.)
g) Yale Music and Art----------"Yali Hua-Chung"(?) Music & Art
h) Yale Engineering----------"Yali Hua-Chung"(?) Engineering (Might be developed.)
i) Yale Medical Studies----------"Hsiang-Ya Medical Studies
j) Yale Nursing----------Hsiang-Ya Nursing
k) Yale Divinity Studies----------"Yali Hua-Chung"? Theological Dept.

l) Yale "Dwight Hall"----------"Yali Hua-Chung"? Christian Assoc.
m) Yale Athletics, News Drama, etc.--"Yali Hua-Chung"(?) similar extra-curricular activites.
n) Yale Preparatory School--------Yali Middle School (Exeter, Kent, etc., and New Haven High)

Would this be welcomed by the Episcopal and other cooperating Boards?

0136

d. Which is the best place for a Christian College that is to serve Central China--Wuchang or Changsha? Among pertinent factors are:

1) The fairly frequent flooding of Wuchang (present building plans calling for a "floodable" first story).

2) The presence of Wuhan University near the present Hua Chung site.

3) Changsha's relative nearness to the junction point of the north-south and partially constructed east-west railroads, with contact with the rapidly developing areas to the Southwest.

4) Wuchang's being part of a great industrial center.

5) The possibility of developing an integrated enterprise in Changsha with the Medical Center, Middle Schools, etc.

e. What about financial undergirding? Yale-in-China Trustees are increasingly disposed to make a serious effort in this area and are confident that, with the right pattern, there could be substantial increases from their constituency. These increases might include:

1) A considerable proportion of the results of a major drive (possibly before the end of the war) to secure funds for reconstruction purposes for all Yale-in-China enterprises.

2) A substantially increased annual contribution toward the regular college budget (how much cannot be known for sure until a drive on the projected new basis is made).

3) Securing of considerable scholarship and professorship funds, for use in China and at Yale, from various sources, including:

a) Memorial drives--honoring Yung Wing, Pitkin, Thurston, Seabury, etc., etc.

b) Industry endowments for scientific studies.

c) Donations of time and effort by Yale professors--joint study projects, sabbatical year visits, etc.

4) A suitable share of a possible post-war additional drive and continued effort to secure adequate endowment for all enterprises in which Yale-in-China cooperates.

Could there be substantially increased support from the Episcopal and other cooperating Boards as well?

Eventually there may be the need of financial undergirding comparable to that achieve between 1919 and 1937 by Yenching in the north. This of course should come from many sources--Chinese and American and English, including United China Relief (and its successor?), various foundations, etc., as well as expanded support from all present backers.

0137

December 1,1943

Rev, Sidney Lovett, D.D.,
Yale University,
1317 Davenport College,
New Haven, Conn.

Dear Dr. Lovett:-

Your plan for the meeting of the group to discuss Yale-in-China activities is quite agreeable to Dr. Sherman and me. We shall meet you at lunch at the Graduate's Club at one o'clock. I regret to say that since an illness two years ago I have to be very careful about evening work, and I hope it may be possible for me to leave New Haven either just before or just after dinner.

Looking forward to seeing you on the 18th, I am

Very sincerely yours,

JTA:M

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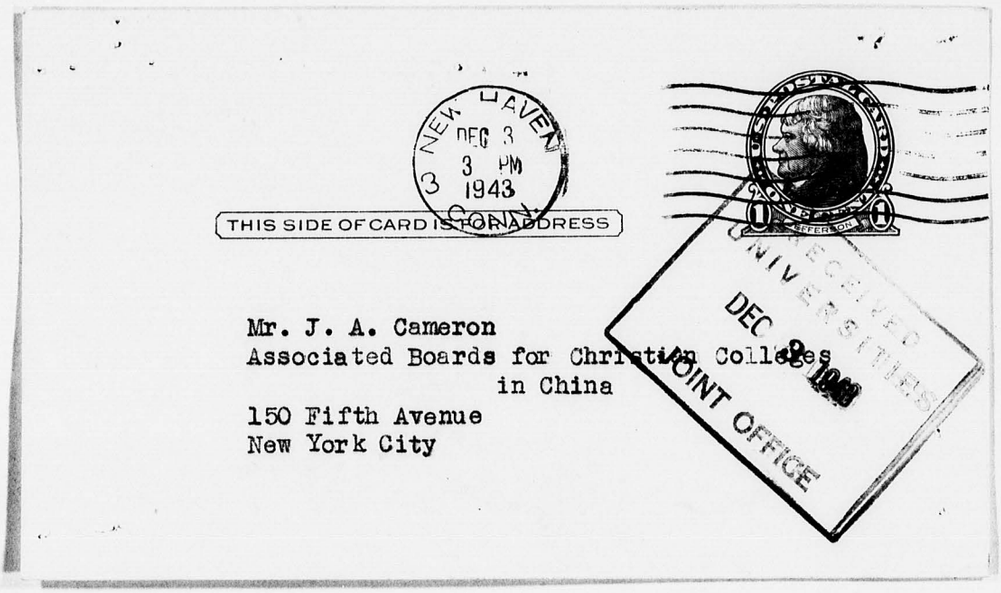

Mr. J. A. Cameron
Associated Boards for Christian Colleges
in China
150 Fifth Avenue
New York City

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0139

YALE-IN-CHINA ASSOCIATION, 90[illegible] A, YALE STATION

NEW HAVEN, CONN.

December 3, 1943

Mr. J. A. Cameron
150 Fifth Avenue
New York City

Sent 25 copies 12/4/43 J.A.C.

Dear Mr. Cameron:

I believe that you have in the Associated Boards offices a supply of the Hua Chung College leaflets (blue-covered) which were published last spring. The small number which we had here have been used up, and I am writing to ask if you would send me 20 or 25 more copies. The leaflet has a picture on the cover of a pine tree with river in the background. Thank you very much if you would take care of this.

Sincerely yours,

Rachel A. Lowd
Secretary

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0 140

Mr. Fowler

HUA CHUNG COLLEGE

(Central China College)

WUCHANG, CHINA

Temporarily located at

HSICHOW, VIA TALI, YUNNAN

COOPERATING BOARDS

DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS OF THE REFORMED CHURCH
ENGLISH METHODIST MISSIONARY SOCIETY
LONDON MISSIONARY SOCIETY
YALE-IN-CHINA ASSOCIATION, INC.

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905-A Yale Station, New Haven, Conn.

December 13, 1943

Dr. Arthur M. Sherman
281 Fourth Avenue
New York City

Dear Dr. Sherman:

I wish to acknowledge with thanks your communication of December 8 which accompanied a mimeographed copy of Professor Green's article "The Educational Aims of the Christian Colleges in China". We are glad to have this for our files.

May I acknowledge also receipt of a copy of the minutes of the October meeting of the Hua Chung Board. We shall be glad if you will continue to mail to this office any material which is issued from your office for circulation among the Hua Chung Trustees.

With personal greetings for the holiday season,

Sincerely yours,

Rachel A. Dowd

Rachel A. Dowd
Recording Secretary, Yale-in-China

Mr. Fowler

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p.s. Would you call it to the attention of your secretary that Hua Chung communications for Dr. E. H. Hume should be mailed to him at 156 Fifth Avenue, New York, rather than to our New Haven office. Thank you very much.

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0 141

Copy of Letter from Mr. George G. Helde, Adminis. Secretary, Far Eastern Division of International Committee of the Y. M. C. A.

347 Madison Avenue
New York City
December 15, 1943

Dean Luther A. Weigle
Divinity School, Yale University
New Haven, Connecticut

Dear Dean Weigle:

A few days ago Brank Fulton and I were talking over some of the future possibilities of Yale-in-China. You may remember that I lived in Changsha from 1928 to 1938 and had a close, though unofficial, relationship to your work there. In the course of the conversation, we touched on the location of Central China College, should it be enlarged and given more emphasis in your program than it has had in the past. I asked him if Changsha had been considered and suggested several reasons why I felt it had advantages over Wuchang, all with the reasonable supposition that China returns to a normal state of peace.

From the standpoint of geography, Changsha, as the capital of the vigorous and important province of Hunan, seems to have more individuality than Wuchang, which has been consistently suppressed by the commercial interests of Hankow. The government university, which will probably again be located in Wuchang, would have a tendency to overshadow every other institution of college grade. Changsha is the only great city between Canton and Hankow and a college there would have an influence which would reach into the rapidly developing areas to the Southwest. Hunan was one of the first provinces to develop motor transportation and with the reopening of the railroad and launch lines, communication would not present a difficulty.

You already have a fine site in a healthful location and free from floods. Buildings will have to be built and repaired, but this will be true of any location. Other desirable property may become available with changes in mission personnel and policy.

The Hunan government and people have in the past shown a remarkable degree of willingness to cooperate with such projects. The people of the province are well known for their ability and independence and some of the ablest leaders have been produced there including the Communists. The past history of Yale-in-China is outstanding in the quality of the graduates, even though Hunan was one of the last provinces to be open to Christian influence.

Yale-in-China has been identified with Changsha for so long that the historic connection and its continuation into the new day in China should be of value in keeping the supporting constituency interested in its development.

So I trust that in your future deliberations and plans, you will give consideration to what may seem like a radical change of policy from that of the last fifteen years, but which in reality leans rather to a conservative return to the past.

With sincere personal regards,

Yours faithfully,

LK

(signed) GEORGE G. HELDE

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0 142

Report of Meeting of Policy and Budget Committee of the Yale-in-China Association
Graduates' Club, New Haven, Connecticut, December 16, 1943

Members Present: L. A. Weigle, Chairman; W. C. DeVane; C. P. Fields; S. E. Grumman; E. C. Lobenstine; S. Lovett; L. Tucker; R. B. Fulton.

Guests Present: J. T. Addison and A. M. Sherman of the Episcopal Board of Foreign Missions.

Members Not Present: L. Arnold; A. B. Dayton; R. H. Gabriel; K. S. Latourette; E. V. Meeks; H. R. Rudin; J. G. Tilson, Jr.

After luncheon, the meeting was opened by Dr. Lovett with a brief summary of the thinking and discussion that had led up to the inviting of Dr. Addison and Dr. Sherman to meet with members of the Policy and Budget Committee. The following points were emphasized:

a. The special opportunity for rethinking and new planning in the present period of dislocation.
b. The general agreement among Yale-in-China Trustees to emphasize college level work.
c. The recent interview with President Seymour indicating Administration interest and approval of the plan to encourage academic collaboration between Yale and the college in China.
d. The sending to China in the near future of a Representative of the Trustees and the desire to equip him with an outline of the best provisional thinking of the American supporters of the enterprise.

The copies of the memorandum distributed were meant simply to aid in channeling the thought and discussion.

Dean Weigle added for consideration the fact that Yale, like other American universities, is going to expand its Far Eastern Department and seek academic relationships with Chinese college circles, and that Yale-in-China may be able to help channel and such developments so as to keep university and mission interests together.

After these introductions, Dr. Sherman spoke of these developments in Yale-in-China thinking as "timely and encouraging news" that should be of real value as all Hua Chung cooperators rethink the future.

Dr. Addison expressed himself as "enthusiastic" over the word of this "far-sighted and statesmanlike" plan of provisional thinking in its broad outline, and regarded it as a source of benefit to Hua Chung, Yale, the Church, China and America. "We don't need to be converted", he added; "let us put our minds together to work things out on the basis of our common interest in Christian education in China". He pointed out that on the academic side, such a sister college relationship would be of great value, and almost unique, neither the Harvard-Yenching Institute nor Oberlin-in-China (and other similar relationships) being fully comparable. He spoke of the relevance of the name question, the inclusion of Yale in the title of the whole college making the relationship with Yale more tangible and thereby facilitating academic and financial support, saving a lot of explanation, etc., etc. And finally he queried: "What are some of the objections we would be supposed to raise if we were going to raise any?" (!)

0143

With regard to the questions raised on pages 5 and 6 of the memorandum, ~~the memorandum~~, the discussion may be summarized as follows:

a. With regard to whether Yale-in-China's taking a responsible interest in the whole of the college enterprise would be welcomed by the Episcopal and other cooperating Boards, there was agreement in the affirmative (as implied above).

b. The question of including "Yali" in the name in some way was not discussed at great length; but its relevance was noted (as indicated above), and both Dr. Addison and Dr. Sherman said they thought the matter might well be further studied both in China and America--Dr. Addison adding that the possibility of the change might well depend on how bright the promise would be of resultant increase in academic and financial fruit! Dr. Sherman pointed out that historically the other cooperating groups had already formed Hua Chung before the union with Yali, so there might well have been a combination of names at that time, and there could well be in the future if finally deemed advisable.

c. The possibility of academic collaboration with Yale was enthusiastically approved by all present--the exploratory interviews with President Seymour, Professor Bakke, Professor Emeritus Johnson, etc. being reported on and received with great interest.

d. The question of the most suitable place for the new College was discussed quite briefly. No obstacles to a thorough consideration of the matter were felt to exist, but there was general agreement with Dr. Addison's expressed opinion that especially on this question (though of course on the others as well) light and advice from China is needed. Mr. George Helde's letter to Dean Weigle was mentioned, and copies distributed--the substance of the communication being the giving of various reasons for the serious consideration of Changsha as the site of the new college.

e. With regard to the question as to whether the Episcopal and other cooperating Boards might try to increase substantially their financial support as Yale-in-China hopes to do in various ways, Dr. Addison said that whereas the result of increased Yale support might conceivably be the lessening of financial participation by the others it could and should have precisely the opposite effect of stimulating increases. All agreed that this was eminently to be desired.

Various other matters were brought up in the course of the meeting, and general agreement was reached along the following lines:

a. The academic emphasis in the new College should be on quality and on balance between the humanities and the scientific-technical studies--care being taken that the purely technological not be allowed to dominate the curriculum. Highly specialized advanced courses in such fields might well be left to government institutions where students could do graduate work. (Dean DeVane was especially emphatic on this point, but all agreed.)

0 144

b. Emphasis on the Christian character of the institution should be kept strong and clear, with the dangers that all colleges face of becoming secularized being kept in mind and the tendency fought. (Dr. Sherman and Dr. Addison and Dean Weigle articulated this concern, but all agreed.)

c. The values of carrying on as a relatively small college (not over 650 probably) were generally recognized (with Mr. Fields commenting on the financial advantages of such a policy).

d. The importance of having a sound educational policy with regard to appointments of both foreign and Chinese personnel was generally recognized--with the goal being the synthesis of Christian character and purpose and academic excellence in the faculty and staff. It was suggested by Dr. Addison that it would be wise to have an Educational Committee of the College Board as such which would pass on all appointments of foreign personnel. This Committee should have the power to ratify or reject all nominations by the cooperating Boards and also to make appointments on behalf of the Board of Founders. All agreed that this would be an excellent plan, which should be put into effect as soon as possible.

e. There was considerable discussion of the proposed "United Boards" idea as a substitute for the "Associated Boards for the Christian Colleges in China". There was general agreement that such a development did not seem wise at this time because of the dangers of over-centralization and the weakening of many valuable relationships of the various colleges. Increased cooperation, and probably some amalgamation, is certainly to be desired and worked for, but preferably within the framework of the Associated Boards. The new Planning Committee of the Associated Boards (of which several present at the meeting are members) would seem to represent in its activities the kind of procedure needed to bring about desirable cooperation and coordination. This would be all the more true should there be a fewer number of Christian Colleges strategically located and cooperatively minded. Within such a framework such plans as those being considered at this meeting for the Central China area could be developed with the greatest chance of success. (It was recommended that Dr. Addison and Dean Weigle convey these ideas to Dr. North and others connected with the Associated Boards).

f. Dr. Wei's requests for foreign teachers in various fields--especially in the departments of English, Economics, Western History, Chemistry, Biology and Mathematics--were reported, and it was agreed that serious efforts should be made to meet the needs. The beginning of efforts to rebuild the College Library was also reported and further plans were made. Dr. Addison spoke of having a list of needed volumes sent by Dr. Wei and of having made a start in collecting some to be sent after the war. Copies of this list are to be sent to Dean DeVane and Dr. Lovett so that a similar collection can be started at New Haven, both through the Library (duplicates, etc.) and through an appeal to faculty members. Dr. Paul Kwei's having set aside certain volumes for the College (and also for Hsiang-Ya and the Yali Middle School) at the Library of Congress through the courtesies of that institution were reported and appreciatively approved.

0145

6. Dr. Lobenstine spoke of the need for keeping in mind the British supporting groups and possible relationships with British Universities. He also spoke of the possibility of a united drive for the reconstruction of the Colleges both in this country and in Britian.

With regard to next steps it was agreed that the results of this informal meeting should be reported to the official bodies represented --the Episcopal Board of Foreign Missions and the Yale-in-China Board of Trustees. (The former has quarterly meetings, of which the next three will be on February 9th, in the last week in April and next October; the latter likewise has quarterly meeting of which the next will be in the middle of January.) After further informal exchange of views and reports of the results of the discussion at these meetings, the matters under consideration could be brought up at the meeting of the Hua Chung Board of Founders later in February.

The Chairman, Dean Weigle, then expressed the opinion that in view of the general agreement achieved at this exploratory meeting it would be well for Mr. Fulton to proceed to China at the earliest opportunity, and to assure Dr. Wei and his colleagues that responsible officers and members of the Episcopal Board and Yale-in-China (several of whom are also on the Hua Chung Board of Founders) would look with favor on plans made to move in the general direction outlined in the memorandum--provided always, of course, they are in line with the desires of the responsible leaders of the College in China. Further steps would depend on the results of such conferences in China as well as on continued exploratory thinking in this country. With this opinion also there was unanimous agreement.

The meeting adjourned shortly after four o'clock.

(signed) Robert Brank Fulton

New Haven, Connecticut
January 11, 1944

0146